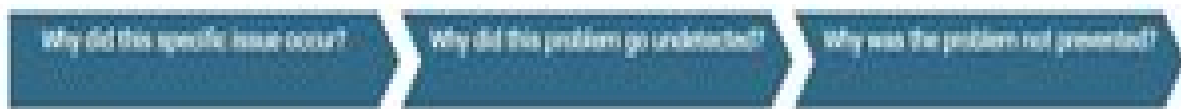


Late Pizza Delivery



	Why did this specific issue occur?	Why did this problem go undetected?	Why was the problem not prevented?
Problem Description	Our client is refusing to pay for the pizza we delivered.		
First Why	We failed to meet our delivery guarantee since the pizza arrived after a half-hour of ordering.	N/A	N/A
Second Why	It took a longer time than the system reported to travel from our pizza restaurant to the client.	The driver is new and not familiar with the area. He relied a lot on the system's suggestion.	N/A
Third Why	The travel time reported by the system is inaccurate.	Delivery could be made in time before because the driver we hire before did not follow the suggested route strictly.	N/A
Fourth Why	The figure is outdated. It's not reflecting the latest situation - e.g. traffic status, road planning, etc.	The driver being hired before was clear about the area and always took the shortest path which may not be one suggested by the system.	N/A
Fifth Why	There is no regular maintenance plan for systems.	The machinery was not spotted.	N/A

Root Cause Analysis Software

Ben Linders



Root Cause Analysis Software

Root Cause Analysis, Second Edition Duke Okes, 2019-02-06 This best seller can help anyone whose role is to try to find specific causes for failures It provides detailed steps for solving problems focusing more heavily on the analytical process involved in finding the actual causes of problems It does this using figures diagrams and tools useful for helping to make our thinking visible This increases our ability to see what is truly significant and to better identify errors in our thinking In the sections on finding root causes this second edition now includes more examples on the use of multi vari charts how thought experiments can help guide data interpretation how to enhance the value of the data collection process cautions for analyzing data and what to do if one can't find the causes In its guidance on solution identification biomimicry and TRIZ have been added as potential solution identification techniques In addition the appendices have been revised to include an expanded breakdown of the 7 M's which includes more than 50 specific possible causes forms for tracking causes and solutions which can help maintain alignment of actions techniques for how to enhance the interview process and example responses to problem situations that the reader can analyze for appropriateness

Apollo Root Cause Analysis Dean L. Gano, 2008 The purpose of this book is to share what the author has learned about effective problem solving by exposing the ineffectiveness of conventional wisdom and presenting a principle based alternative called Apollo Root Cause Analysis that is robust yet familiar and easy to understand This book will change the way readers understand the world without changing their minds One of the most common responses the author has received from his students of Apollo Root Cause Analysis is they have always thought this way but did not know how to express it Other students have reported a phenomenon where this material fundamentally re-wires their thinking leading to a deeply profound understanding of our world At the heart of this book is a new way of communicating that is revolutionizing the way people all around the world think communicate and make decisions together Imagine a next decision making meeting where everyone is in agreement with the causes of the problem and the effectiveness of the proposed corrective actions with no conflicts arguments or power politics This is the promise of Apollo Root Cause Analysis

The PROACT® Root Cause Analysis Kenneth C. Latino, Mark A. Latino, Robert J. Latino, 2020-09-10 Root Cause Analysis or RCA What is it Everyone uses the term but everyone does it differently How can we have any uniformity in our approach much less accurately compare our results if we're applying different definitions At a high level we will explain the difference between RCA and Shallow Cause Analysis because that is the difference between allowing a failure to recur or dramatically reducing the risk of recurrence In this book we will get down to basics about RCA the fundamentals of blocking and tackling and explain the common steps of any investigative occupation Common investigation steps include Preserving evidence data not allowing hearsay to fly as fact Organizing an appropriate team minimizing potential bias Analyzing the events reconstructing the incident based on actual evidence Communicating findings

and recommendations ensuring effective recommendations are actually developed and implemented Tracking bottom line results ensuring that identified meaningful metrics were attained We explore Why don t things always go as planned When our actual plans deviate from our intended plans we usually experience some type of undesirable or unintended outcome We analyze the anatomy of a failure undesirable outcome and provide a step by step guide to conducting a comprehensive RCA based on our 3 decades of applying RCA as we have successfully practiced it in the field This book is written as a how to guide to effectively apply the PROACT RCA methodology to any undesirable outcome is directed at practitioners who have to do the real work focuses on the core elements of any investigation and provides a field proven case as a model for effective application This book is for anyone charged with having a thorough understanding of why something went wrong such as those in EH S maintenance reliability quality engineering and operations to name just a few

TapRoOT Mark Paradies,Linda Unger,2000

The Art of Agile Development James Shore,Shane Warden,2008 For those considering Extreme Programming this book provides no nonsense advice on agile planning development delivery and management taken from the authors many years of experience While plenty of books address the what and why of agile development very few offer the information users can apply directly

What Drives Quality Ben Linders,2017-09-30 With plenty of ideas suggestions and practical cases on software quality this book will help you to improve the quality of your software and to deliver high quality products to your users and satisfy the needs of your customers and stakeholders Many methods for product quality improvement start by investigating the problems and then work their way back to the point where the problem started For instance audits and root cause analysis work this way But what if you could prevent problems from happening by building an understanding what drives quality thus enabling to take action before problems actually occur

What Drives Quality explores how quality plays a role in all of the software development activities It takes a deep dive into quality by listing the relevant factors of development and management activities that drive the quality of software products It provides a lean approach to quality by analyzing the full development chain from customer requests to delivering products to users I m aiming this book at software developers and testers architects product owners and managers agile coaches Scrum masters project managers and operational and senior managers who consider quality to be important A book on quality should be practical It should help you the reader of this book to improve the quality of your software and deliver better products It should inspire you and give you energy to persevere on your quality journey What drives quality tries to do just that and more This book is based on my experience as a developer tester team leader project manager quality manager process manager consultant coach trainer and adviser in Agile Lean Quality and Continuous Improvement It takes a deep dive into quality with views from different perspectives and provides ideas suggestions practices and experiences that will help you to improve quality of the products that your organization is delivering This book views software quality from an engineering management and social perspective It explores the interaction between all involved in delivering high quality

software to users and provides ideas to do it quicker and at lower costs

Root Cause Analysis and Improvement in the Healthcare Sector Bjorn Andersen, Martha Ellen Keyes Beltz, Tom Natland Fagerhaug, 2009-11-09 Healthcare organizations and professionals have long needed a straightforward workbook to facilitate the process of root cause analysis RCA While other industries employ the RCA tools liberally and train facilitators thoroughly healthcare has lagged in establishing and resourcing a quality culture Presently a growing number of third party stakeholders are holding access to accreditation and reimbursement pending demonstration of a full response to events outside of expected practice An increasing number of exceptions to healthcare practice have precipitated a strong response advocating the use of proven quality tools in the industry In addition the industry has now expanded its scope beyond the hospital walls to many ancillary healthcare facilities with little experience in implementing quality tools This book responds to the demand for a RCA workbook written specifically for healthcare yet still broad in its definition of the industry This book contains everything that the typical RCA leader in healthcare requires A text specific to healthcare but using the broadest definition of the industry to include not only acute care hospitals but rehabilitation facilities long term care facilities outpatient surgery centers ambulatory services and general office practices A workbook style format that walks through the process step by step Straightforward text without sidebars tables and tips Worksheets are provided at the end of the book to reduce reader distraction within the text A wide range of real world examples Format for use by the most naive of users and most basic of processes as well as a separate section for more advanced users or more complex issues Templates both print and electronic included for the reader s use Ready to use educational materials with scripting to enable the user to train others and garner support for the use of the techniques Background text for users in leadership to understand the tools in the larger context of healthcare improvement Up to date information on the latest in the use of RCA in satisfying mandatory reporting requirements and slaying the myth that the process is onerous and fraught with barriers Background text and tools process are separated to facilitate the readers specific needs Healthcare leaders can appreciate the current context and requirements without wading through the actual techniques end users can begin learning the skills without wading through dense administrative text Language and tone promoting the use of the tools for improvement of processes that have experienced exceptions as opposed to assigning blame for errors Attention to process ownership training and resourcing And most importantly thorough description of the improvement process as well as the analysis

Root Cause Analysis Handbook ABS Consulting, Lee N. Vanden Heuvel, Donald K. Lorenzo, Laura O. Jackson, Walter E. Hanson, James J. Rooney, David A. Walker, 2014-10-01 Are you trying to improve performance but find that the same problems keep getting in the way Safety health environmental quality reliability production and security are at stake You need the long term planning that will keep the same issues from recurring Root Cause Analysis Handbook A Guide to Effective Incident Investigation is a powerful tool that gives you a detailed step by step process for learning from experience Reach for this handbook any time you need field tested advice for investigating

categorizing reporting and trending and ultimately eliminating the root causes of incidents It includes step by step instructions checklists and forms for performing an analysis and enables users to effectively incorporate the methodology and apply it to a variety of situations Using the structured techniques in the Root Cause Analysis Handbook you will Understand why root causes are important Identify and define inherent problems Collect data for problem solving Analyze data for root causes Generate practical recommendations The third edition of this global classic is the most comprehensive all in one package of book downloadable resources color coded RCA map and licensed access to online resources currently available for Root Cause Analysis RCA Called by users the best resource on the subject and in a league of its own Based on globally successful proprietary methodology developed by ABS Consulting an international firm with 50 years experience in 35 countries Root Cause Analysis Handbook is widely used in corporate training programs and college courses all over the world If you are responsible for quality reliability safety and or risk management you ll want this comprehensive and practical resource at your fingertips The book has also been selected by the American Society for Quality ASQ and the Risk and Insurance Society RIMS as a must have for their members

Root Cause Analysis, Second Edition Bjørn Andersen, Tom Fagerhaug, 2006-01-01 This updated and expanded edition discusses many different tools for root cause analysis and presents them in an easy to follow structure a general description of the tool its purpose and typical applications the procedure when using it an example of its use a checklist to help you make sure it is applied properly and different forms and templates that can also be found on an accompanying CD ROM The examples used are general enough to apply to any industry or market The layout of the book has been designed to help speed your learning Throughout the authors have split the pages into two halves the top half presents key concepts using brief language almost keywords and the bottom half uses examples to help explain those concepts A roadmap in the margin of every page simplifies navigating the book and searching for specific topics The book is suited for employees and managers at any organizational level in any type of industry including service manufacturing and the public sector

Medical Device Use Error Michael Wiklund, Andrea Dwyer, Erin Davis, 2016-01-06 Medical Device Use Error Root Cause Analysis offers practical guidance on how to methodically discover and explain the root cause of a use error a mistake that occurs when someone uses a medical device Covering medical devices used in the home and those used in clinical environments the book presents informative case studies about the use errors

The Agile Self-assessment Game Ben Linders, 2019-01-16 The Agile Self Assessment Game is used by teams and organizations to self assess their agility Playing the game enables teams to reflect on their own team interworking discover how agile they are and decide what they can do to increase their agility to deliver more value to their customers and stakeholders This is the first book specifically about Agile Self assessments In this book Ben Linders explains what self assessments are and why you would do them and explores how to do them using the Agile Self assessment Game He s also sharing experience stories from people who played the game This book is based on his experience as a developer tester team leader project manager quality

manager process manager consultant coach trainer and adviser in Agile Lean Quality and Continuous Improvement It takes a deep dive into self assessments viewing them from different perspectives and provides ideas suggestions practices and experiences that will help you to do effective agile self assessments with your teams The book is aimed at Scrum masters agile coaches consultants leading agile transformations developers and testers project managers line managers and CxOs basically for anyone who is looking for an effective way to help their agile teams improve and to increase the agility of their organization With plenty of ideas suggestions and practical cases on Agile Self assessments this book will help you to apply assessments and help teams to improve Note The agile coaching cards needed to play the games described in the book can be downloaded for a nominal fee at benlinders.com/downloads

The Art of Application Performance Testing Ian

Molyneaux,2009-01-23 This practical book provides a step by step approach to testing mission critical applications for scalability and performance before they re deployed a vital topic to which other books devote one chapter if that Businesses today live and die by network applications and web services Because of the increasing complexity of these programs and the pressure to deploy them quickly many professionals don t take the time to ensure that they ll perform well and scale effectively The Art of Application Performance Testing explains the complete life cycle of the testing process and demonstrates best practices to help you plan gain approval for coordinate and conduct performance tests on your applications With this book you ll learn to Set realistic performance testing goals Implement an effective application performance testing strategy Interpret performance test results Cope with different application technologies and architectures Use automated performance testing tools Test traditional local applications web based applications and web services SOAs Recognize and resolves issues that are often overlooked in performance tests Written by a consultant with 30 years of experience in the IT industry and over 12 years experience with performance testing this easy to read book is illustrated with real world examples and packed with practical advice The Art of Application Performance Testing thoroughly explains the pitfalls of an inadequate testing strategy and offers you a robust structured approach for ensuring that your applications perform well and scale effectively when the need arises Ian has maintained a vendor agnostic methodology beautifully in this material The metrics and graphs along with background information provided in his case studies eloquently convey to the reader Methodology above all tools at your discretion Ian s expertise shines through throughout the entire reading experience Matt St Onge Enterprise Solution Architect HCL Technologies America Teradyne

The Great Mental Models, Volume 1 Shane Parrish,Rhiannon Beaubien,2024-10-15

Discover the essential thinking tools you ve been missing with The Great Mental Models series by Shane Parrish New York Times bestselling author and the mind behind the acclaimed Farnam Street blog and The Knowledge Project podcast This first book in the series is your guide to learning the crucial thinking tools nobody ever taught you Time and time again great thinkers such as Charlie Munger and Warren Buffett have credited their success to mental models representations of how something works that can scale onto other fields

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The ASQ Pocket Guide to Root Cause Analysis Bjørn Andersen, Tom Natland Fagerhaug, 2013-11-06 All organizations experience unintended variation and its consequences Such problems exist within a broad range of scope persistence and severity across different industries Some problems cause minor nuisances others leads to loss of customers or money others yet can be a matter of life and death The purpose of this pocket guide is to provide you with easily accessible knowledge about the art of problem solving with a specific focus on identifying and eliminating root causes of problems Root cause analysis is a skill that absolutely everybody should master irrespective of which sector you work in what educational background you have and which position in the organization you hold The content in this little pocket guide can contribute to disseminating this skill a little further in the world

Pre-Accident Investigations Dr Todd Conklin, 2012-10-28 This book is a set of new skills written for the managers that drive safety in their workplace This is Human Performance theory made simple If you are starting a new program revamping an old program or simply interested in understanding more about safety performance this guide will be extremely helpful

TapRoot Mark Paradies, Linda Unger, 2008-01-01

Making Healthcare Safe Lucian L. Leape, 2021-05-28 This unique and engaging open access title provides a compelling and ground breaking account of the patient safety movement in the United States told from the perspective of one of its most prominent leaders and arguably the movement's founder Lucian L Leape MD Covering the growth of the field from the late 1980s to 2015 Dr Leape details the developments actors organizations research and policy making activities that marked the evolution and major advances of patient safety in this time span In addition and perhaps most importantly this book not only comprehensively details how and why human and systems errors too often occur in the process of providing health care it also promotes an in depth understanding of the principles and practices of patient safety including how they were influenced by today's modern safety sciences and systems theory and design Indeed the book emphasizes how the growing awareness of systems design thinking and the self education and commitment to improving patient safety by not only Dr Leape but a wide range of other clinicians and health executives from both the private and public sectors all converged to drive forward the patient safety movement in the US Making Healthcare Safe is divided into

four parts I In the Beginning describes the research and theory that defined patient safety and the early initiatives to enhance it II Institutional Responses tells the stories of the efforts of the major organizations that began to apply the new concepts and make patient safety a reality Most of these stories have not been previously told so this account becomes their histories as well III Getting to Work provides in depth analyses of four key issues that cut across disciplinary lines impacting patient safety which required special attention IV Creating a Culture of Safety looks to the future marshalling the best thinking about what it will take to achieve the safe care we all deserve Captivatingly written with an insider's tone and a major contribution to the clinical literature this title will be of immense value to health care professionals to students in a range of academic disciplines to medical trainees to health administrators to policymakers and even to lay readers with an interest in patient safety and in the critical quest to create safe care

Root Cause Analysis Robert J. Latino, Kenneth C. Latino, Mark A. Latino, 2002-04-29 Undesirable outcomes chronic failure incidents and accidents The cost of such events to corporations is high generally adding up to tens and hundreds of millions of dollars in accepted losses Why accept these losses What if you could understand why these errors occur and eliminate chronic events from occurring altogether Root Cause Analysis Improving Performance for Bottom Line Results Second Edition shows how to identify understand and prevent chronic problems that hinder the attainment of organizational goals using Root Cause Analysis RCA The PROACT software voted Product of the Year by Plant Engineering Magazine and the steps outlined in this text teach you how to automate the RCA process Used effectively the information in Root Cause Analysis will improve the reliability of your plant assets and save your company precious time and money

Selecting the Right Manufacturing Improvement Tools Ron Moore, 2011-04-01 *Selecting the Right Manufacturing Improvement Tools* offers an easy to read and comprehensive review of the most important current industrial improvement tools that every manufacturing or industrial executive operational manager or engineer needs to know including which tool to use for a particular type of manufacturing situation But his book goes beyond a simple comparison of improvement tools to show how these tools can be implemented and supported Instead it offers a broader strategic explanation of how they relate to one another and their relative strengths and weaknesses in the larger context of the entire enterprise It demonstrates how to use these tools in an integrated way such that they are not just be viewed as another program of the month or management fad *Selecting the Right Manufacturing Improvement Tools* guides the use of these individual management tools within the need for aligning the organization developing leadership and managing change all for creating an environment where these tools will be more successfully applied Provides an excellent review of the most popular improvement tools and strategies Lean Manufacturing Kaizen including 5S Kanban Quick Changeover and Standardization Total Productive Maintenance Six Sigma Supply Chain Management Reliability Centered Maintenance Predictive Maintenance or Condition Monitoring and Root Cause Analysis Illustrates the use of each tool with case studies using a fictitious company called Beta International which continues its journey to business excellence from

author's previous book Making Common Sense Common Practice Describes the foundational elements necessary for any tool to work leadership organizational alignment and discipline teamwork performance measurement change management and the role of innovation Concludes with a recommended hierarchy for the use of the various tools and provides enough information so that individual circumstances and issues can be related to these improvement tools making better decisions and having greater business success **Root Cause Analysis** Mark A. Latino, Robert J. Latino, Kenneth Latino, 2016-04-19 What is RCA It seems like such an easy question to answer yet from novices to veterans and practitioners to providers no one seems to have come to agreement or consensus on an acceptable definition for the industry Now in its fourth edition Root Cause Analysis Improving Performance for Bottom Line Results discusses why it is so hard to get su

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Table of Contents Root Cause Analysis Software

1. Understanding the eBook Root Cause Analysis Software
 - The Rise of Digital Reading Root Cause Analysis Software
 - Advantages of eBooks Over Traditional Books
2. Identifying Root Cause Analysis Software
 - Exploring Different Genres
 - Considering Fiction vs. Non-Fiction
 - Determining Your Reading Goals

3. Choosing the Right eBook Platform
 - Popular eBook Platforms
 - Features to Look for in an Root Cause Analysis Software
 - User-Friendly Interface
4. Exploring eBook Recommendations from Root Cause Analysis Software
 - Personalized Recommendations
 - Root Cause Analysis Software User Reviews and Ratings
 - Root Cause Analysis Software and Bestseller Lists
5. Accessing Root Cause Analysis Software Free and Paid eBooks
 - Root Cause Analysis Software Public Domain eBooks
 - Root Cause Analysis Software eBook Subscription Services
 - Root Cause Analysis Software Budget-Friendly Options
6. Navigating Root Cause Analysis Software eBook Formats
 - ePub, PDF, MOBI, and More
 - Root Cause Analysis Software Compatibility with Devices
 - Root Cause Analysis Software Enhanced eBook Features
7. Enhancing Your Reading Experience
 - Adjustable Fonts and Text Sizes of Root Cause Analysis Software
 - Highlighting and Note-Taking Root Cause Analysis Software
 - Interactive Elements Root Cause Analysis Software
8. Staying Engaged with Root Cause Analysis Software
 - Joining Online Reading Communities
 - Participating in Virtual Book Clubs
 - Following Authors and Publishers Root Cause Analysis Software
9. Balancing eBooks and Physical Books Root Cause Analysis Software
 - Benefits of a Digital Library
 - Creating a Diverse Reading Collection Root Cause Analysis Software
10. Overcoming Reading Challenges
 - Dealing with Digital Eye Strain
 - Minimizing Distractions

- Managing Screen Time
- 11. Cultivating a Reading Routine Root Cause Analysis Software
 - Setting Reading Goals Root Cause Analysis Software
 - Carving Out Dedicated Reading Time
- 12. Sourcing Reliable Information of Root Cause Analysis Software
 - Fact-Checking eBook Content of Root Cause Analysis Software
 - Distinguishing Credible Sources
- 13. Promoting Lifelong Learning
 - Utilizing eBooks for Skill Development
 - Exploring Educational eBooks
- 14. Embracing eBook Trends
 - Integration of Multimedia Elements
 - Interactive and Gamified eBooks

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