

192. Where is imprecision expected when it comes to measured estimates vs. actual hours?

A	During the 1st Sprint
B	During the CRACKING stage
C	At the end of the 1st Sprint
D	Between Sprints

193. Estimates are improved by _____.

A	ScrumMasters
B	Metrics
C	Progressive Elaboration & Collaboration of the Team
D	Thorough research of industry standards

194. ____ always disrupts estimation accuracy.

A	Complexity
B	Risks
C	Project Management
D	Customer Change Requests

195. Who is **not** responsible for announcing release dates of functionality?

A	The Development Team
B	Product Owner
C	Customer
D	None of these

196. Suboptimal measurements may improve one part of a process, but depreciates another. How does Scrum solve the problems with Suboptimal measurements?

A	Building quality in the project
B	With self-organized metrics
C	Earned Value Analysis
D	Measuring functionality rather than comparing estimates

Scrum Alliance Csm Test Answers

Henrik Kniberg



Scrum Alliance Csm Test Answers

Scrum Fundamentals for ScrumAlliance (R) ScrumMaster (R) Certification Feroz Khan,2015-06-24 This guide book provides a single comprehensive source of information on how to pass the Certified Scrum Master R Assessment of Scrum Alliance R This information includes relevant details on the Certification Assessment a strategy to prepare for and take the assessment and finally adequate study material for the assessment itself The only purpose of this book is to provide a focused approach to help achieve the audience s focused objective attain Scrum Master Credential at the minimum cost and time It does not seek to provide an adequate background on Agile methodologies or a complete description of Scrum principles and practices The focus is on providing just as much information is required just in time At present there are two popular organizations providing different types and levels of role based Scrum credentials Scrum Alliance R and Scrum.org The CSM R credential of Scrum Alliance is the most popular Scrum Master credential today but acceptance of the PSM credentials of Scrum.org is rapidly growing This book covers CSM R requirements in detail while giving an adequate exposure to the PSM credential assessment as well This book is part of series aimed at providing enough information and knowledge to pass the CSM R and or PSM I Assessments This book series has been developed primarily from my own experience taking into account what was most important while preparing for the assessments as well as while actually taking the assessments A continual endeavor will be made to enhance to coverage and effectiveness of the content While this book series is aimed at those interested in Scrum Master Certification it will be useful for other certification aspirants Product Owners Developers since it provides quite an extensive coverage of Scrum Fundamentals common to these roles **Sprint Your Way to Scrum** Bony Yelsangi,Valerio Zanini,2021-11-15 Scrum is the most widely adopted Agile framework in the world It is easy to understand and yet difficult to master Having trained thousands of professionals across the world and helped them implement Scrum in their organizations the authors provide practical succinct and effective answers to 50 of the most common questions about Scrum This book is for Scrum practitioners Scrum Masters Product Owners and Agile Coaches who want to refine their expertise and to take Scrum to the next level Includes an interview with Jeff Sutherland co creator of ScrumSprint Your Way to Scrum will do the following Provide expert advice on the practical application of Scrum Enable you to explain teach Scrum elements in a very easy and effective way to peers Allow you to understand the usual problems teams face when implementing Scrum Debunk day to day myths about Scrum Help you identify the gap between Knowing About Scrum and Mastering ScrumAuthors Bony Yelsangi is a Certified Scrum Trainer CST with 17 years of experience helping teams become Agile and master Scrum practices Valerio Zanini is a Certified Scrum Trainer CST and a Certified Product Innovation Trainer CPIT with 20 years of experience in building award winning digital products Scrum and XP from the Trenches - 2nd Edition Henrik Kniberg,2015 This book aims to give you a head start by providing a detailed down to earth

account of how one Swedish company implemented Scrum and XP with a team of approximately 40 people and how they continuously improved their process over a year's time. Under the leadership of Henrik Kniberg they experimented with different team sizes, different sprint lengths, different ways of defining done, different formats for product backlogs and sprint backlogs, different testing strategies, different ways of doing demos, different ways of synchronizing multiple Scrum teams, etc. They also experimented with XP practices, different ways of doing continuous build, pair programming, test-driven development, etc. and how to combine this with Scrum. This second edition is an annotated version, a director's cut where Henrik reflects upon the content and shares new insights gained since the first version of the book.

Scrum Mastery
Geoff Watts, 2021-09
The basics of being a ScrumMaster are fairly straightforward. At face value, all a ScrumMaster needs to do is facilitate the Scrum process and remove impediments. But being a great ScrumMaster, one who truly embodies the principles of servant leadership and helps nurture a high-performing team, is much harder and more elusive. In this second edition of his groundbreaking book, Geoff shares an updated collection of stories and practical guidance drawn from twenty years of coaching Scrum teams that will guide you on your path to greatness. In this book, you will learn:
The skills and characteristics of great ScrumMasters
How to generate, maintain, and increase engagement from the team
How to increase the effectiveness of the Scrum meetings, such as retrospectives and daily scrums
How to foster a more creative and collaborative team
How to increase the performance of the team
How to know when you are a successful ScrumMaster
Scrum Mastery is for practicing ScrumMasters who want to develop themselves into a great servant leader capable of taking their teams beyond simple process compliance. Mike Cohn, in his foreword for the book, said: "Most books rehash well-trodden territory, and I don't finish them any wiser. I am positive I will be referring back to this book for many years." Roman Pichler said: "I am thoroughly impressed with how comprehensive and well-written the book is. It will be indispensable for many people."

Agile Estimating and Planning
Mike Cohn, 2005-11-01
Agile Estimating and Planning is the definitive practical guide to estimating and planning agile projects. In this book, Agile Alliance cofounder Mike Cohn discusses the philosophy of agile estimating and planning and shows you exactly how to get the job done with real-world examples and case studies. Concepts are clearly illustrated, and readers are guided step by step toward how to answer the following questions:
What will we build?
How big will it be?
When must it be done?
How much can I really complete by then?
You will first learn what makes a good plan and then what makes it agile. Using the techniques in Agile Estimating and Planning, you can stay agile from start to finish, saving time, conserving resources, and accomplishing more. Highlights include:
Why conventional prescriptive planning fails and why agile planning works
How to estimate feature size using story points and ideal days, and when to use each
How and when to re-estimate
How to prioritize features using both financial and nonfinancial approaches
How to split large features into smaller, more manageable ones
How to plan iterations and predict your team's initial rate of progress
How to schedule projects that have unusually high uncertainty or schedule-related risk
How to estimate projects that will be worked on by

multiple teams Agile Estimating and Planning supports any agile semiagile or iterative process including Scrum XP Feature Driven Development Crystal Adaptive Software Development DSDM Unified Process and many more It will be an indispensable resource for every development manager team leader and team member Succeeding with Agile Mike Cohn,2010 Proven 100% Practical Guidance for Making Scrum and Agile Work in Any Organization This is the definitive realistic actionable guide to starting fast with Scrum and agile and then succeeding over the long haul Leading agile consultant and practitioner Mike Cohn presents detailed recommendations powerful tips and real world case studies drawn from his unparalleled experience helping hundreds of software organizations make Scrum and agile work Succeeding with Agile is for pragmatic software professionals who want real answers to the most difficult challenges they face in implementing Scrum Cohn covers every facet of the transition getting started helping individuals transition to new roles structuring teams scaling up working with a distributed team and finally implementing effective metrics and continuous improvement Throughout Cohn presents Things to Try Now sections based on his most successful advice Complementary Objection sections reproduce typical conversations with those resisting change and offer practical guidance for addressing their concerns Coverage includes Practical ways to get started immediately and get good fast Overcoming individual resistance to the changes Scrum requires Staffing Scrum projects and building effective teams Establishing improvement communities of people who are passionate about driving change Choosing which agile technical practices to use or experiment with Leading self organizing teams Making the most of Scrum sprints planning and quality techniques Scaling Scrum to distributed multiteam projects Using Scrum on projects with complex sequential processes or challenging compliance and governance requirements Understanding Scrum s impact on HR facilities and project management Whether you ve completed a few sprints or multiple agile projects and whatever your role manager developer coach ScrumMaster product owner analyst team lead or project lead this book will help you succeed with your very next project Then it will help you go much further It will help you transform your entire development organization **PMP Exam Practice Test and Study Guide** J. LeRoy Ward,Ginger Levin,2016-04-19 PMP Exam Practice Test and Study Guide Ninth Edition uses self study to help readers increase their chances of passing the PMP certification exam the first time This spiral bound edition includes 40 multiple choice practice questions in each of the ten knowledge areas and in the professional and social responsibilities domain It prese *The Agile Pocket Guide* Peter Saddington,2012-11-14 The Agile Pocket Guide explains how to develop products services and software quickly and efficiently without losing the main components of the framework so effective in streamlining the creating of these products and for making positive change within a company It includes The basic tennets of the Scrum framework How to apply the processes and steps required to become agile The dynamics of a successful agile environment The very basics of Scrum and how to employ them quickly Practical questions to ask the Team Leader as well as the Team How to build an environment of communication and collaboration for the entire organization Coaching Agile

Teams Lyssa Adkins, 2010-05-18 The Provocative and Practical Guide to Coaching Agile Teams As an agile coach you can help project teams become outstanding at agile creating products that make them proud and helping organizations reap the powerful benefits of teams that deliver both innovation and excellence More and more frequently ScrumMasters and project managers are being asked to coach agile teams But it s a challenging role It requires new skills as well as a subtle understanding of when to step in and when to step back Migrating from command and control to agile coaching requires a whole new mind set In Coaching Agile Teams Lyssa Adkins gives agile coaches the insights they need to adopt this new mind set and to guide teams to extraordinary performance in a re energized work environment You ll gain a deep view into the role of the agile coach discover what works and what doesn t and learn how to adapt powerful skills from many allied disciplines including the fields of professional coaching and mentoring Coverage includes Understanding what it takes to be a great agile coach Mastering all of the agile coach s roles teacher mentor problem solver conflict navigator and performance coach Creating an environment where self organized high performance teams can emerge Coaching teams past cooperation and into full collaboration Evolving your leadership style as your team grows and changes Staying actively engaged without dominating your team and stunting its growth Recognizing failure recovery and success modes in your coaching Getting the most out of your own personal agile coaching journey Whether you re an agile coach leader trainer mentor facilitator ScrumMaster project manager product owner or team member this book will help you become skilled at helping others become truly great What could possibly be more rewarding

Scrum Insights for Practitioners Hiren Doshi, 2016-11-16 Hiren Doshi Scrum.org Professional Scrum Trainer Coach in his book Scrum Insights for Practitioners The Scrum Guide Companion helps the practitioners master the Scrum framework by gaining in depth practical insights and helps answer questions like What are some common myths mysteries and misconceptions of Scrum The Scrum Guide recommends three to nine members in a Development Team but we have fifteen members Is this Scrum Can you share some tactics to do effective Sprint Planning Daily Scrum Sprint Review Sprint Retrospective and Product Backlog Refinement My designation is development manager Does this mean I have no role in Scrum How is Scrum Empirical Can Scrum Master and Product Owner be the same person We don t have a Scrum Master Are we still practicing Scrum What does Self Organization really mean How does Scrum embrace the four values and twelve principles of the Agile Manifesto Please share a case study on Scrum based product development Recommendations for the book from the Scrum champions Take advantage of Hiren s vast experience and avoid making the common errors people make as they begin their journey This book contains a wealth of practical information that will be useful to readers as they work to implement the basic theory found in The Scrum Guide Steve Porter team member Scrum.org In his book Scrum Insights for Practitioners Hiren has extended the core rules of The Scrum Guide with practices he has found useful Hiren answers questions regarding Scrum that potentially remain unanswered even after one reads The Scrum Guide Hiren dismantles common misconceptions about Scrum regardless of the

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software with shorter development cycles The role of the project manager with agile differs significantly from traditional project management in that The 6 Enablers of Business Agility Karim Harbott,2021-06-01 Adopting the latest agile tools and practices won't be enough to respond to rapid market change Leaders must first lay the groundwork by creating the right environment for these tools to work Many managers struggle to install the underlying organizational operating system for business agility High performing agile organizations depend on the strength of six key enabling factors leadership culture structure people governance and ways of working This book explains why these factors are important and how they work together to increase organizational agility Real world examples stories and tools will help leaders get realistic about the scope of changes needed in their organizations and show them how to get started Karim Harbott does not offer a book of recipes Instead he focuses on mindset principles and general patterns This book summarizes of the most important factors in increasing organizational agility and why they work which leaders will need to consider in a so called agile transformation Because every organization is different each will have its own route to agility and high performance Managers will need to tackle all the areas that are crucial to creating an environment in which any chosen approach can work The Professional Scrum Product Owner Mohammed Musthafa Soukath Ali,2017-06-10 The brain of a Scrum Team is the Product Owner Product Owners maximize the value of the product and optimize the work of the Development Team It is essential for the professionals playing this role to standardize their knowledge of product ownership and benchmark their learning This book is a clear and concise guide to those preparing for Scrum org Professional Scrum Product Owner 1 PSPO 1 assessment certification The book covers the thorough scope of assessment areas and provides more than 120 practice questions

Agile Project Management For Dummies Mark C. Layton,Steven J. Ostermiller,2017-09-05 Flex your project management muscle Agile project management is a fast and flexible approach to managing all projects not just software development By learning the principles and techniques in this book you'll be able to create a product roadmap schedule projects and prepare for product launches with the ease of Agile software developers You'll discover how to manage scope time and cost as well as team dynamics quality and risk of every project As mobile and web technologies continue to evolve rapidly there is added pressure to develop and implement software projects in weeks instead of months and Agile Project Management For Dummies can help you do just that Providing a simple step by step guide to Agile project management approaches tools and techniques it shows product and project managers how to complete and implement projects more quickly than ever Complete projects in weeks instead of months Reduce risk and leverage core benefits for projects Turn Agile theory into practice for all industries Effectively create an Agile environment Get ready to grasp and apply Agile principles for faster more accurate development **PMI-ACP Exam Prep** Mike Griffiths,2012 **Scrum - A Pocket Guide** Gunther Verheyen,2013-10-01 This pocket guide is the one book to read for everyone who wants to learn about Scrum The book covers all roles rules and the main principles underpinning Scrum and is based on the Scrum Guide Edition 2013 A broader context to this

fundamental description of Scrum is given by describing the past and the future of Scrum The author Gunther Verheyen has created a concise yet complete and passionate reference about Scrum The book demonstrates his core view that Scrum is about a journey a journey of discovery and fun He designed the book to be a helpful guide on that journey Ken Schwaber Scrum co creator says that this book currently is the best available description of Scrum around The book combines some rare characteristics It describes Scrum in its entirety yet places it in a broader context of past and future The author focuses on the subject Scrum in a way that it truly supports the reader The book has a language and style in line with the philosophy of Scrum The book shows the playfulness of Scrum David Starr and Ralph Jocham Professional Scrum trainers and early agile adopters say that this is the ultimate book to be advised as follow up book to the students they teach Scrum to and to teams and managers of organizations that they coach Scrum to

Fourteen Observations of Good Scrum Practice Carlton Nettleton,2011-08-01 Fourteen Observations of Good Scrum Practice is based on my years of practical experience applying Scrum in a variety of domains for a number of different teams from small start ups to companies that create products regulated by the FDA The observations contained in this guide are a collection of the common patterns discovered through trial and error that made each of these teams and organizations successful with Scrum

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Scrum Alliance Csm Test Answers Introduction

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