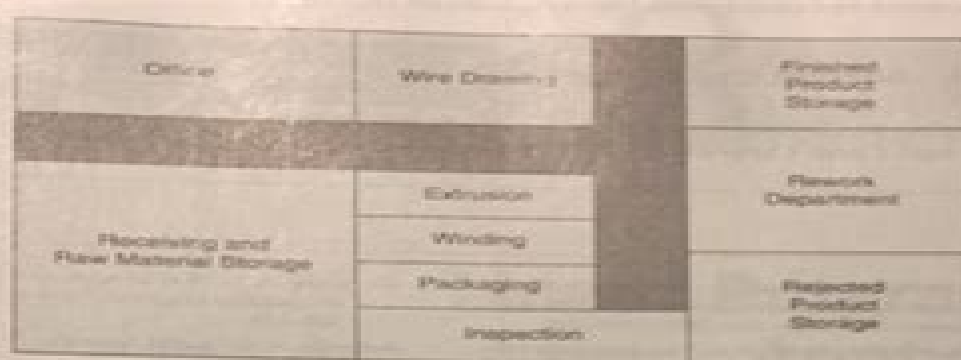


FIGURE 7.20
Mexicana Wire Manufacturing, Inc.



Vivian turned to José Arroyo, production manager. “José, why don’t you describe the problem we are facing?”

“Well,” José said, “business is very good right now. We are looking more orders than we can fill. We will have some new equipment on line within the next several months, which will take care of our capacity problems, but that won’t help us in April. I have located some retired employees who used to work in the drawing department, and I am planning to bring them in as temporary employees in April to increase capacity there. Because we are planning to refinance some of our long-term debt, Vivian wants our profits to look as good as possible in April. I’m having a hard time figuring out which orders to run and which to back order so that I can make the bottom line look as good as possible. Can you help me with this?”

Garcia was surprised and apprehensive to receive such an important, high-profile assignment so early in his career. Recovering quickly, he said, “Give me your data and let me work with it for a day or two.”

April Orders

Product W0075C	1,400 units
Product W0033C	250 units
Product W0005X	1,510 units
Product W0007X	1,116 units

Note: Vivian España has given her word to a key customer that we will manufacture 600 units of product W0007X and 150 units of product W0075C for him during April.

Standard Cost

PRODUCT	MATERIAL	LABOR	OVERHEAD	SELLING PRICE
W0075C	\$33.00	\$ 9.90	\$23.10	\$100.00
W0033C	25.00	7.50	17.50	80.00
W0005X	35.00	10.50	24.50	130.00
W0007X	75.00	11.25	63.75	175.00

Selected Operating Data

Average output per month = 2,400 units
Average machine utilization = 63%
Average percentage of production set to rework department = 5% (mostly from Winding Department)
Average no. of rejected units awaiting rework = 850 (mostly from Winding Department)

Plant Capacity (Hours)

DRAWING	EXTRUSION	WINDING	PACKAGING
4,000	4,200	2,000	2,300

Note: Inspection capacity is not a problem; we can work overtime, as necessary, to accommodate any schedule.

Bill of Labor (Hours/Unit)

PRODUCT	DRAWING	EXTRUSION	WINDING	PACKAGING
W0075C	1.0	1.0	1.0	1.0
W0033C	2.0	1.0	3.0	0.0
W0005X	0.0	4.0	0.0	3.0
W0007X	1.0	1.0	0.0	2.0

Discussion Questions

1. What recommendations should Ron Garcia make, with what justification? Provide a detailed analysis with charts, graphs, and computer printouts included.
2. Discuss the need for temporary workers in the drawing department.
3. Discuss the plant layout.

Sources: Professor Victor E. Sower, Sam Houston State University. This case material is based on an actual situation, with names and data altered for confidentiality.

Mexicana Wire Product Case Study Solution

Daniel F McAuley



Mexicana Wire Product Case Study Solution

Quantitative Analysis for Management Barry Render, Ralph M. Stair, Michael E. Hanna, 2006 Fully integrated with the personal computer this easy to use book provides readers with the skills to necessary to apply the techniques of quantitative analysis in all kinds of organizational decision making situations It covers every major topic in the quantitative analysis management science field showing how each technique works discussing the assumptions and limitations of the models and illustrating the real world usefulness of each technique with many applications and case studies in both profit making and nonprofit organizations A FREE CD ROM readers can use to solve the examples presented in the book is conveniently packaged with the book providing Excel QM Crystal Ball TreePlan QM for Windows and data files for examples Probability Concepts and Applications Decision Theory Decision Trees with Utility Theory Forecasting Inventory Control Models Linear Programming Models Linear Programming The Simplex Method Transportation and Assignment Models Integer Programming Goal Programming Non Linear Programming and Branch and Bound Models Analytic Hierarchy Process Network Models Project Management Waiting Lines and Queuing Theory Models Simulation Modeling Markov Analysis Using QM for Windows Using Excel OM Appropriate for business managers and analysts

Sm Operations Management
S/M Heizer Render Staff, Jay H. Heizer, 1998-10 **Laboratory Applications in Microbiology: A Case Study Approach** Barry Chess, 2008-09-17 Laboratory Applications in Microbiology A Case Study Approach uses real life case studies as the basis for exercises in the laboratory This is the only microbiology lab manual focusing on this means of instruction an approach particularly applicable to the microbiology laboratory The author has carefully organized the exercises so that students develop a solid intellectual base beginning with a particular technique moving through the case study and finally applying new knowledge to unique situations beyond the case study

Social and Sustainability Marketing Jishnu Bhattacharyya, Manoj Kumar Dash, Chandana Hewege, M.S. Balaji, Weng Marc Lim, 2021-09-26 an important intervention in the conversation around social and ecological sustainability that draws on both micromarketing and macromarketing scholarship to help the reader understand the challenges with illustrations from insightful cases both from emerging and developed economies This compilation should be essential reading for the discerning student of sustainable consumption and production Professor Pierre McDonagh Associate Editor Journal of Macromarketing USA Professor of Critical Marketing however the level of existing literature and availability of teaching cases reflect a dearth of real case studies especially those focused on marketing for social good This book of actual case studies will address that need In addition this book is important and timely in providing a case book for instructors those in both industry and academia to help them in teaching and training the next generation of leaders through corporate training and universities Currently marketing for social good is increasingly becoming a part of most curriculums under the umbrella of different titles such as social marketing green

marketing and sustainability marketing The relevance of these studies is increasing across the globe This book is composed of long and short real cases with varying complexity in different sectors This case book will also cover some review articles for an overview of the recent developments in the study area With these case studies collections of questions teaching materials and real life marketing scenarios this book offers a unique source of knowledge to marketing professionals students and educators across the world The main objective of this case book is to understand the applicability of marketing science marketing for social good context such as social marketing and sustainability marketing in internet marketing related to e buying behavior and e WOM In addition it illustrates the various types of existing marketing practices that are relevant from both theoretical and practical points of view in this electronic era as well as discussing other non electronic marketing practices and focusing on consumer buying behavior As a result marketing managers can treat their customers according to their desired value This book particularly explores the possibilities and advantages created by social marketing and sustainability marketing through the presentation of thorough review articles and case studies This case book helps corporate training centers and universities with compact teaching reference materials in their relevant courses

Quantitative Analysis For Management Render,2008-02 **Reinventing Fire** Amory Lovins,2011-10-15 Imagine fuel without fear No climate change No oil spills no dead coalminers no dirty air no devastated lands no lost wildlife No energy poverty No oil fed wars tyrannies or terrorists No leaking nuclear wastes or spreading nuclear weapons Nothing to run out Nothing to cut off Nothing to worry about Just energy abundance benign and affordable for all forever That richer fairer cooler safer world is possible practical even profitable because saving and replacing fossil fuels now works better and costs no more than buying and burning them Reinventing Fire shows how business motivated by profit supported by civil society sped by smart policy can get the US completely off oil and coal by 2050 and later beyond natural gas as well Authored by a world leader on energy and innovation the book maps a robust path for integrating real here and now comprehensive energy solutions in four industries transportation buildings electricity and manufacturing melding radically efficient energy use with reliable secure renewable energy supplies Popular in tone and rooted in applied hope Reinventing Fire shows how smart businesses are creating a potent global market driven and explosively growing movement to defossilize fuels It points readers to trillions in savings over the next 40 years and trillions more in new business opportunities Whether you care most about national security or jobs and competitive advantage or climate and environment this major contribution by world leaders in energy innovation offers startling innovations will support your values inspire your support and transform your sense of possibility Pragmatic citizens today are more interested in outcomes than motives Reinventing Fire answers this trans ideological call Whether you care most about national security or jobs and competitive advantage or climate and environment its startling innovations will support your values inspire your support and transform your sense of possibility La Cocina Mexicana Marilyn Tausend,Ricardo Muñoz Zurita,2012-10-22 Presents recipes that show how indigenous groups Europeans

and Africans came together and created Mexican cuisine presenting main dishes desserts salads soups and beverages

Revista mexicana de física ,2003

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Concrete Abstractions Max Hailperin,Barbara Kaiser,Karl Knight,1999 CONCRETE

ABSTRACTIONS offers students a hands on abstraction based experience of thinking like a computer scientist This text covers the basics of programming and data structures and gives first time computer science students the opportunity to not only write programs but to prove theorems and analyze algorithms as well Students learn a variety of programming styles including functional programming assembly language programming and object oriented programming OOP While most of the book uses the Scheme programming language Java is introduced at the end as a second example of an OOP system and to demonstrate concepts of concurrent programming

American Dirt (Oprah's Book Club) Jeanine Cummins,2022-02 Tambi n de este lado hay sue os On this side too there are dreams Lydia Quixano Perez lives in the Mexican city of Acapulco She runs a bookstore She has a son Luca the love of her life and a wonderful husband who is a journalist And while there are cracks beginning to show in Acapulco because of the drug cartels her life is by and large fairly comfortable Even though she knows they ll never sell Lydia stocks some of her all time favorite books in her store And then one day a man enters the shop to browse and comes up to the register with four books he would like to buy two of them her favorites Javier is erudite He is charming And unbeknownst to Lydia he is the jefe of the newest drug cartel that has gruesomely taken over the city When Lydia s husband s tell all profile of Javier is published none of their lives will ever be the same Forced to flee Lydia and eight year old Luca soon find themselves miles and worlds away from their comfortable middle class existence Instantly transformed into migrants Lydia and Luca ride la bestia trains that make their way north toward the United States which is the only place Javier s reach doesn t extend As they join the countless people trying to reach el norte Lydia soon sees that everyone is running from something But what exactly are they running to American Dirt will leave readers utterly changed when they finish reading it A page turner filled with poignancy drama and humanity on every page it is a literary achievement

Modern Robotics Kevin M. Lynch, Frank C. Park,2017-05-25 A modern and unified treatment of the mechanics planning and control of robots suitable for a first course in robotics

Managerial Decision Modeling with Spreadsheets Barry Render,Nagraj Balakrishnan,Brian E. Smith,Ralph M. Stair, Jr.,2009-08-05 Render provides a modern Excel Based and thoroughly Canadian introduction to management science concepts and techniques This second edition has more fully integrated Canadian content than before and continues to be a perfect balance between decision modeling and the use of spreadsheets to set up and solve modeling problems

Doing Business 2020 World Bank,2019-11-21 Seventeen in a series of annual reports comparing business regulation in 190 economies Doing Business 2020 measures aspects of regulation affecting 10 areas of everyday business activity

Edible Insects Arnold van Huis, Food and Agriculture Organization of the United Nations,2013 Edible insects have always been a part of human diets but in some societies there

remains a degree of disdain and disgust for their consumption Although the majority of consumed insects are gathered in forest habitats mass rearing systems are being developed in many countries Insects offer a significant opportunity to merge traditional knowledge and modern science to improve human food security worldwide This publication describes the contribution of insects to food security and examines future prospects for raising insects at a commercial scale to improve food and feed production diversify diets and support livelihoods in both developing and developed countries It shows the many traditional and potential new uses of insects for direct human consumption and the opportunities for and constraints to farming them for food and feed It examines the body of research on issues such as insect nutrition and food safety the use of insects as animal feed and the processing and preservation of insects and their products It highlights the need to develop a regulatory framework to govern the use of insects for food security And it presents case studies and examples from around the world Edible insects are a promising alternative to the conventional production of meat either for direct human consumption or for indirect use as feedstock To fully realise this potential much work needs to be done by a wide range of stakeholders This publication will boost awareness of the many valuable roles that insects play in sustaining nature and human life and it will stimulate debate on the expansion of the use of insects as food and feed

Sustainable Waste Management: Policies and Case Studies Sadhan Kumar Ghosh,2019-06-21 The book presents high quality research papers from the Seventh International Conference on Solid Waste Management IconSWM 2017 held at Professor Jayashankar Telangana State Agricultural University Hyderabad on December 15 17 2017 The conference an official side event of the high level Intergovernmental Eighth Regional 3R Forum in Asia and the Pacific aimed to generate scientific inputs into the policy consultation of the Forum co organized by the UNCRD UNDESA MoEFCC India MOUD India and MOEJ Japan Presenting research on solid waste management from more than 30 countries the book is divided into three volumes and addresses various issues related to innovation and implementation in sustainable waste management segregation collection transportation of waste treatment technology policy and strategies energy recovery life cycle analysis climate change research and business opportunities

Deterministic Artificial Intelligence Timothy Sands,2020-05-27 Kirchhoff s laws give a mathematical description of electromechanics Similarly translational motion mechanics obey Newton s laws while rotational motion mechanics comply with Euler s moment equations a set of three nonlinear coupled differential equations Nonlinearities complicate the mathematical treatment of the seemingly simple action of rotating and these complications lead to a robust lineage of research culminating here with a text on the ability to make rigid bodies in rotation become self aware and even learn This book is meant for basic scientifically inclined readers commencing with a first chapter on the basics of stochastic artificial intelligence to bridge readers to very advanced topics of deterministic artificial intelligence espoused in the book with applications to both electromechanics e g the forced van der Pol equation and also motion mechanics i e Euler s moment equations The reader will learn how to bestow self awareness and express optimal learning

methods for the self aware object e g robot that require no tuning and no interaction with humans for autonomous operation
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It is the fondest hope of the editor and authors that readers enjoy the book *Country Studies* Columbia University.
Research Project on Joint International Business Ventures,1959 *Climate Impacts on Energy Systems* Jane O. Ebinger,2011
While the energy sector is a primary target of efforts to arrest and reverse the growth of greenhouse gas emissions and lower the carbon footprint of development it is also expected to be increasingly affected by unavoidable climate consequences from the damage already induced in the biosphere Energy services and resources as well as seasonal demand will be increasingly affected by changing trends increasing variability greater extremes and large inter annual variations in climate parameters in some regions All evidence suggests that adaptation is not an optional add on but an essential reckoning on par with other business risks Existing energy infrastructure new infrastructure and future planning need to consider emerging climate conditions and impacts on design construction operation and maintenance Integrated risk based planning processes will be critical to address the climate change impacts and harmonize actions within and across sectors Also awareness knowledge and capacity impede mainstreaming of climate adaptation into the energy sector However the formal knowledge base is still nascent information needs are complex and to a certain extent regionally and sector specific This report provides an up to date compendium of what is known about weather variability and projected climate trends and their impacts on energy service provision and demand It discusses emerging practices and tools for managing these impacts and integrating climate considerations into planning processes and operational practices in an environment of uncertainty It focuses on energy sector adaptation rather than mitigation which is not discussed in this report This report draws largely on available scientific and peer reviewed literature in the public domain and takes the perspective of the developing world to the extent possible

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